

# Annual Report

2011-2012



# Minister's Message

As Minister of Municipal and Community Affairs (MACA), I would like to thank the Sport North Federation and its Territorial Sport Organizations for their continued work and contributions to the development of sport and recreation in the Northwest Territories. Physical activity is an important component of leading an active lifestyle and organizations that provide opportunities for healthy choices add to the quality of life of NWT residents.

Over the past year, the Sport North Federation continued to lead a variety of programs and initiatives that directly benefit NWT residents. KidSport™, a charitable foundation, helps low income families break down the financial barriers of participating in sport. Coach training and development is offered through the Coaching Association of Canada. This high quality training was delivered to aspiring coaches who, in turn, contribute to athlete development. Sport North also helped recognize coaches, athletes, volunteers, leaders and officials through their Annual Awards program. These initiatives are important elements of sport programming in the NWT, and they help us to achieve our goal of keeping active for life as per the Canadian Sport for Life model.

I would like to congratulate all the athletes, participants and volunteers who successfully represented the NWT in the 2012 Arctic Winter Games in Whitehorse, Yukon.



The Games were a wonderful achievement and offered inspiring opportunities for our team to experience competition and camaraderie at a national, multi-sport event. I was at the Games and was very proud of Team NWT members, who acted as great ambassadors for our territory.

Finally, I would like to thank the many volunteers and sport organizations who continue to offer their time, talent and energy to the growth of sport and recreation. Your dedication and effort continue to make sport programming possible. In addition to providing healthy options for NWT residents, these individuals are important partners in helping the Government of the Northwest Territories achieve the goal of healthy, educated people and build healthier communities across our territory.

A handwritten signature in black ink that reads "Robert C. McLeod".

Honourable Robert C. McLeod  
Minister, Municipal and Community Affairs

**Cassey Mooney - Yellowknife**  
Junior Female Athlete of the Year



**Doug Swallow - Hay River**  
Dennis Crane Memorial - Official of the Year





## President's Message

The Board has begun thinking about a process for developing our next strategic plan, which will involve the input of all of our Territorial Sport Organizations. It should be noted that most of our various financial agreements end in 2014, so our planning should include our shorter-term projects, along with the development of our longer-term goals.

We are proud of the achievements of our athletes, both young and old. As you know, Sport North is trying to exemplify the Canadian Sport for Life (CS4L) philosophy by being inclusive of the needs of northern athletes of all ages. Having recently returned from the Canada 55+ Games in Sydney, Nova Scotia, I can say without reservation that the Federation made a significant contribution to the participation of northern athletes at that event. Medal winners were from the communities of Enterprise, Fort Smith, Hay River and Yellowknife. In total, our athletes attained 23 medals, 18 of them gold. The team finished sixth overall, a remarkably high finish for the NWT in a multi-sport national competition. I congratulate these active seniors, who serve as positive role models for the ideal of keeping active throughout life. On the other end of the spectrum, our Rising Star subcommittee approved financial support for aspiring younger athletes to attend summer programs.

We have TSOs, a staff and a Board with extensive experience, spirit, industry and passion. Together, we will work with continued diligence to enhance the opportunities for participation and achievement in sport for people of all ages and locations through the NWT.

A handwritten signature in black ink that reads "Richard W. Daitch". The signature is written in a cursive, flowing style.

Richard Daitch

President, Sport North Federation

As we enter the autumn of 2012, the leaves are falling, the temperatures dropping and the winter sports are gearing up. I write this shortly before hopping on an airplane to Yellowknife to attend the Champions for Children's dinner, which raises funds to help young participants in sport with financial needs. It is one of many worthy activities that our staff and volunteers support throughout the year. We, in the Northwest Territories, are blessed to have a cadre of volunteers who are so committed to providing opportunities in sport for people of all ages and localities. I am proud to be a part of this extraordinary community.

While the focus of the Federation is on sport, we recognize that other organizations are involved in recreation and related activities. We have made an effort to keep the lines of communication with these entities open. To that end, the Federation has had ongoing discussions on issues of mutual concern with the Sport and Recreation Council (SRC), MACA and other partner organizations. We recognize the contribution of our partner organizations and will continue to play our part in working together with other stakeholders to foster a real spirit of inclusiveness and sector harmony. Additionally, the staff has been busy implementing our two-year funding agreement with the SRC, and clarifying details of the agreement on an ongoing basis.

**Team Jamie Koe – Yellowknife  
Team of the Year**



Jamie Koe – Skip  
Tom Naugler – Third  
Brad Chorostkowski – Second  
Robert Borden – Lead  
Greg Skauge – Fifth  
Terry Shae – Coach

# Mission and Vision

**Mission:** Sport North represents the Territorial Sport Organizations of the Northwest Territories. We are dedicated to the development of sport at every level of participation in the Northwest Territories.

**Vision:** Sport North Federation will be the recognized leader in sport development and will ensure that opportunities in sport, based on fair play, are accessible to all residents of the NWT.

## Board of Directors

Richard Daitch, President  
Fort Smith

Abe Theil, Past President  
Yellowknife

Tim Van Overliw, Vice President  
Yellowknife

Gary Hoffman, Marketing Chairperson  
Hay River

Diane Baxter, Games Chairperson  
Inuvik

James Wong, Finance Chairperson  
Yellowknife

Elaine Keenan-Bengts  
Yellowknife

Harold Cook  
Yellowknife

Ryan Fequet  
Yellowknife

Maureen Miller  
Yellowknife

As a sport leader in the Northwest Territories, Sport North must periodically review its operating environment, consider the needs of its member organizations and athletes, and respond to its evolving circumstances. The Sport North strategic plan is intended to succinctly describe the Sport North Vision and Mission, operating environment for Sport North, factors of change that Sport North must consider when defining its priorities and strategies, and actions which Sport North will pursue in support of its priorities.

Sport North's main goals closely resemble the four pillars of the Canadian Sport System: enhanced capacity, enhanced interaction, enhanced excellence and enhanced participation. Our accomplishments in fulfilling these goals this year are depicted in the following pages.

### Board of Directors



**Back row:** Tim Van Overliw, Harold Cook, James Wong, Ryan Fequet, Gary Hoffman

**Front row:** Maureen Miller, Richard Daitch, Diane Baxter, Elaine Keenan Bengts

**Missing:** Abe Theil

# Enhanced Capacity

Sport North facilitates the technical development of athletes, coaches and officials through the support of the Excel NT program, clinics for athletes, coaches and officials, Rising Star, Sport North scholarships and the KidSport™ program. This year, seven coaching courses were held by Sport North, with 74 coaching events by our Territorial Sport Organizations. 29 Territorial Sport Organizations provided development opportunities for over 19,000 participants in 539 events (i.e. athlete clinics, coach clinics, officials clinics and competitions). 15 athletes were supported by the Rising Star program, 10 Sport North scholarships were distributed and over \$20,000 was distributed to 128 KidSport™ kids from 12 communities.

By developing cost-effective partnerships with the private sector, Sport North has been able to align programs and events with separate corporate clients. KidSport™ has been chosen as the charity of choice by RBC, Diavik, Champions for Children and the Aboriginal Sport Circle of the NWT, raising over \$110,000. Sport North has also continued their partnership with Top of the World travel agency, Coast Fraser Towers and Northwestel.

To enhance organization and technical capacity within the NWT sport community, Sport North has begun the process of creating a volunteer strategy to recruit, retain, recognize and celebrate our sport volunteers. Volunteers, coaches and athletes within the NWT sport community are currently recognized through the Sport North Awards program, where 12 awards are handed out to sport participants.

**Valerie Gendron – Fort Simpson**  
Delma Kisoun Memorial – Community Contributor



**Isaac Wideman - Yellowknife**  
Youth Male Athlete of the Year



# Enhanced Interaction

To promote enhanced interaction among key members of the NWT sport community and address challenges, Sport North has ensured the needs and interests of NWT sport organizations are clearly understood and effectively represented in national programs and initiatives. The Federation has shown our on-going advocacy through various means.

Team NWT attended two games this year, representing the north on both the national and international level at the 2011 Western Canada Summer Games (WCSG) and 2012 Arctic Winter Games (AWG). At the 2011 WCSG in Kamloops, British Columbia, Team NWT was represented by 129 athletes, coaches and mission staff from eight communities, while 352 athletes, coaches and mission staff from 23 communities attended the 2012 AWGs in Whitehorse, Yukon.

Also this year, Sport North represented the NWT sport community at the national level, with representation on national organizations (KidSport™, Coaching Association of Canada, Canada Games Council and Western Canada Games Council), as well as continuing our membership and commitment to the Canadian Council of Provincial and Territorial Sport Federation and National Sport Trust Fund. With monthly newsletters and regular news releases to communicate event and member success, Sport North has heightened public relations for the organization and its members, while providing our MLAs with continuous contact.

**Shane Thompson – Fort Simpson**  
Ruth Inch Memorial Contributor to Sport



**First Air – Yellowknife**  
Corporate Contributor



# Enhanced Excellence

The promotion of NWT championships, tournaments, clinics and member successes has given Sport North the platform to enhance achievement in sport by the development of athletes, coaches and teams for high-performance competition. This past year, TSOs were able to utilize Sport North's management of the 2012 AWG Territorial Trials to integrate their championships and enhance participation and athlete development. TSOs had over 4,200 athletes participate in 36 territorial championships.

To enhance the high performance program, Sport North provided financial support to athletes and teams through Excel NT funding and the High Performance Athlete Grants (HPAG). Excel NT allocated year two and four funding for the 2013 CSG and 2011 CWGs. Twenty teams were provided grants to prepare for the Games. A total of \$128,750 in funding was distributed to this program. The HPAG distributed \$98,050 to 34 NWT athletes, with funding ranging from \$750 to \$15,000.

Through the successful management of the games (Canada Games, Western Canada Games and Arctic Winter Games), Sport North is negotiating and advocating a NWT Games program with funding partners (i.e. NWT Sport and Recreation Council and Sport and Recreation Division, Government of NWT). Sport North is discussing a long-term games agreement with the Sport and Recreation Council to administer Team NWT at the AWG, WCSG, CSG, CWG and Canada 55+ Games.

Excellence was proven by Team NWT this year as they collected three medals at the 2011 Western Canada Summer Games and 116 medals at the 2012 Arctic Winter Games. As an added avenue to promote the excellence of our past athletes, coaches and volunteers, Sport North has begun the process of implementing a NWT Sport Hall of Fame. This initiative will celebrate our athletes, past and present.

**Madison Pilling – Fort Simpson**  
Youth Female Athlete of the Year



**Bernie Bennett – Yellowknife**  
Senior Male Athlete of the Year



# Enhanced Participation

Participation in sport has been an emphasis for Sport North, with focus on developing community athletes. Taking a community sport development approach, rather than regional trials for the 2012 AWGs, Sport North was able to gain more athlete participation and enhance the development of community athletes for the upcoming 2014 AWGs.

Through commitment to the Long-term Athlete Development (LTAD) model and Canada Sport for Life (CS4L) initiatives, Sport North has been able to identify gaps within its organization, as well as start to identify gaps throughout the sport sector, and offer solutions.

To ensure participation in sport, Sport North has continually promoted a greater integration between school sports and other organized sporting organizations by hosting player, coach and official development clinics, and supporting school athletics in their pursuit of territory-wide tournaments.

# Organizational Excellence

To be a model sport organization, Sport North has worked over the past year to review the current organizational structure and operations, ensure program alignment with our mission and values, and assemble annual planning meetings to keep the board up-to-date, while providing substantive value to our members and administering programs in the most cost-effective manner.

Sport North provides financial services to the Aboriginal Sport Circle of NWT, NWT Sport and Recreation Council and NWT Lotteries, as well as contributes funding to staff positions for the Territorial Sport Organizations (TSO) accessing the TSO Support program.

The Sport North website has provided a hub of information, with the integration of social media (Facebook, Twitter and YouTube). The website receives regular updates throughout the year to keep members and the public aware of events and sport initiatives within the NWT and beyond. This provides our members with current information and readily accessible resources like coaching, funding and program applications.

Through continuous assessment of the Board's strengths and interests, as the interests of our members, Sport North has effectively utilized the strengths of our Sport North team to deliver high quality products to our members and the NWT sport community.

**Christopher Lirette – Hay River**  
Junior Male Athlete of the Year



**Shane Clark – Yellowknife**  
Coach of the Year





# Avery, Cooper & Co.

Certified General Accountants

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W. Brent Hinchey, B. Comm, C.G.A.  
Cathy A. Cudmore, B. Rec, C.G.A.

## INDEPENDENT AUDITORS' REPORT

To the Shareholders of Sport North Federation

We have audited the accompanying financial statements of Sport North Federation, which comprise the Balance Sheet as at March 31, 2012, and the Statements of Income and Retained Earnings and Cash Flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Sport North Federation as at March 31, 2012, and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

*Avery, Cooper & Co.*

AVERY, COOPER and CO  
Certified General Accountants  
Yellowknife, NT  
May 24, 2011

# Balance Sheet

March 31, 2012

	2012 \$	2011 \$
<b>ASSETS</b>		
<b>Current</b>		
Cash (Note 4)	1,348,619	1,650,137
Accrued interest receivable	-	274
Accounts receivable	73,698	42,479
Due from related parties (Note 16)	367,395	113,011
GST receivable	18,279	24,349
Prepaid expenses	3,941	-
Inventory (Note 2a)	1,606	1,561
	<b>1,813,538</b>	<b>1,831,811</b>
<b>Capital Assets, net (Notes 2b and 5)</b>	<b>7,862</b>	<b>11,585</b>
<b>Investment in Lex Borealis Ltd. (Note 6)</b>	<b>929,098</b>	<b>932,518</b>
	<b>2,750,498</b>	<b>2,775,914</b>
<b>LIABILITIES AND MEMBERS' EQUITY</b>		
<b>LIABILITIES</b>		
<b>Current</b>		
Accounts payable and accrued liabilities	142,377	90,732
Wages payable	101,530	76,015
Deferred revenue (Note 8)	678,097	917,731
Due to related parties (Note 16)	274,888	284,244
Current portion of long-term debt (Note 17)	95,523	91,636
	<b>1,292,415</b>	<b>1,460,358</b>
<b>Contingent Liability (Note 7)</b>		
<b>Non-Current</b>		
Long-term debt (Note 17)	265,444	361,014
Accrued termination benefits (Note 18)	151,083	165,818
	<b>1,708,942</b>	<b>1,987,190</b>
<b>MEMBERS' EQUITY (Page 2)</b>		
<b>Surplus</b>	<b>1,018,849</b>	<b>766,017</b>
<b>Reserves</b>	<b>22,707</b>	<b>22,707</b>
	<b>1,041,556</b>	<b>788,724</b>
	<b>2,750,498</b>	<b>2,775,914</b>

On behalf of the Board \_\_\_\_\_

  
Director

On behalf of the Board \_\_\_\_\_

  
Director

Director

See accompanying notes and schedules.

# Statement of Operations

For the year ended March 31, 2012

	Budget 2012 (unaudited) \$	Actual 2012 \$	Actual 2011 \$
<b>REVENUE</b>			
Contribution – SRC	1,730,066	1,589,634	1,818,628
Lottery Operations ( <i>Schedule 2</i> )	105,430	125,540	105,507
	<b>1,835,496</b>	<b>1,715,174</b>	<b>1,924,135</b>
<b>Other Revenue</b>			
Administration fees	133,000	151,529	168,645
Donations	80,500	36,610	132,065
Grants	-	-	8,884
Interest	1,200	6,136	1,739
Membership fees	3,285	3,238	3,238
Projects	233,608	451,411	189,121
Miscellaneous revenue	2,400	-	-
Registration fees	3,750	3,728	2,405
Ticket sales – awards dinner	1,500	914	638
Total other revenue	459,243	653,566	506,735
Total games revenue	1,869,222	1,200,445	219,419
	<b>4,163,961</b>	<b>3,569,185</b>	<b>2,650,289</b>
<b>EXPENDITURES</b>			
Advertising and promotion	35,700	29,169	24,143
Affiliation fees	5,290	2,044	4,651
Amortization	5,000	5,089	4,974
Audit and accounting	17,500	22,236	16,775
Awards and scholarships	95,000	56,694	99,102
Bank charges	5,050	5,493	3,690
Communications	13,561	2,098	7,631
Computer equipment and services	5,000	4,468	5,356
Consulting and other professional fees	38,000	7,912	28,813
Facilities and equipment rental	15,750	8,158	6,783
Grants	756,800	742,516	710,866
Insurance	8,500	8,317	6,174
Interest on long term debt	26,000	16,862	24,238
Lease of equipment ( <i>Note 14</i> )	10,590	9,610	11,242
Legal	5,000	-	-
Miscellaneous	15,050	31,012	10,083
Office supplies	18,500	16,936	16,024
Periodicals, printing and newsletter	4,600	1,802	5,685
Postage and freight	3,900	1,178	2,096
Professional development and training	29,000	9,436	4,292
Projects	275,008	179,468	164,121
Repairs and maintenance	1,000	619	619
Salaries, wages and benefits	720,000	701,572	652,825
Special projects ( <i>Note 9</i> )	47,300	-	-
Travel, including meetings and annual banquet	137,640	82,245	78,209
Games expenditures	1,869,222	1,340,984	181,449
<b>Total expenditures</b>	<b>4,163,961</b>	<b>3,285,918</b>	<b>2,069,841</b>
Excess (deficiency) of revenue over expenditures	-	283,267	580,448
Investment gain/(loss) from Lex Borealis Ltd ( <i>Note 6</i> )	-	(3,420)	(30,399)
	-	279,847	550,049

## SPORT NORTH MEMBERS

Aurora Horse Association

NWT Arctic Sports Association

Badminton NT

Basketball NWT

NWT Biathlon Association

NWT Board Sport Association

NWT 5 Pin Bowling Association

NWT Broomball Association

NWT Curling Association

NWT Dog Sledding Association

NWT Federation of Shooting Sports

NWT Figure Skating Association

NWT Golf Association

NWT Gymnastics Association

Hockey NWT

NWT Judo Association

NWT Karate Association

NWT Kayaking Association

NWT Ski Division

NWT Soccer Association

NWT Softball Association

NWT Speed Skating Association

NWT Squash Association

NWT Swimming Association

NWT WTF Tae Kwon Do

Tennis NWT

NWT Track and Field Association

NWT Volleyball Association

NWT Wrestling Association

\* 21,532 members from  
33 communities

### **Affiliate Members**

NWT School Athletic Federation

Special Olympics NWT



### **SPORT NORTH FEDERATION**

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